

**Teresa
Hargreaves
FOR**





CALGARY, BE PART OF THE ENERGY!

By working together, we can bring a positive vision,
inspiration and influence to Ward 12!



**I AM YOUR
SPOKESPERSON
THAT WARD 12
NEEDS NOW!**

HOW I CAN WORK FOR YOU

Ward 12 needs someone with strong leadership, communications and long-term vision to realize the potential we have as a community. My career and personal life has centered around building community through engaging with people and employing key communication skills - listening, empathizing and understanding. My experience in landowner consultation means approaching issues collaboratively by developing respect and trust, understanding their concerns and finding win-win solutions. You can be assured that these skills will carry forward in my role on City Council.

LEADERSHIP

I create a clear vision and collaborate with others to deliver rapid results on our goals and objectives in a way that is fair, equitable and mutually beneficial for everyone.

I work on large multimillion-dollar projects, ensuring they stay on budget and on-time by engaging with residents, stakeholders, landowners, as well as understand the terrain and regulations for successful outcomes. I ensured the community's voices were heard – from environmental, land and farming concerns, if the pipeline was a real concern, the engineering team and myself would look at other routing options.

- For example, I led a small land team and successfully completed a 1000-well program, with all associated pipelines and facilities, in under nine months. Together, we worked with First Nations and other communities on local infrastructure development, as well as donations to community events and sports facilities.

EXPERIENCE

Owning my own personal business lends itself to the position of city council. I am knowledgeable, well-rounded and can stand up to local government to address issues that matter to Calgarians. As a volunteer Community Association Board Member (Council) requires listening, providing accurate information, and responding to questions in a consistent manner. I value connecting with people and building a strong community that I have actively planned and engaged in community events for over 25 years.



MY PRINCIPLES:

1

HONESTY

I believe there needs to be a more honest and transparent approach to city issues in order to earn and build trust with Calgarians. I want to bring a more open-dialogue approach, and reduce the number of closed-door sessions, to City Council.

2

BALANCE

I will look for ways to create a strong local economy while balancing our environment. For example, we need to find viable street infrastructure and at the same time, being open-minded about alternative transportation. It's important to hear all sides in order to understand what our Ward needs. I will be a leader with our professional city staff, colleagues and most of all, city residents.

3

COMMITMENT

As your councillor, I am committed to being your voice in City Hall by representing Ward 12 and setting examples of good leadership and responsibility.

4

MOTIVATION

I will serve Calgarians and Ward 12. I will perform my duties with integrity and with a broader interest of the overall community, now and in the future. I am motivated to campaign vigorously for this position and run a clean and honest campaign.

Keep you
and your family
safe



Keep you
and your family
safe



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safe



COMMUNITY SAFETY



COMMUNITY SAFETY

My goal is to create a
safe, family-friendly
community for all.

Building Ward 12 over
again by working
together to shape the
community we want.

I WILL WORK WITH:

OUR FIRST RESPONDERS - to address our
community safety needs within Ward 12. By
improving communication, public consultation
education and providing more resources.

ALBERTA REGULATORY BODIES - to address
outstanding orphaned wells, facilities and
pipelines which are in close proximity to Ward 12.
Neglecting these wells, facilities and pipelines
can be fatal.

CITY PLANNERS AND DEVELOPERS - to address
innovative ways to reimagine our communities.
Our ward needs better road access and traffic
movement to keep our communities safe.



INFRASTRUCTURE

OUR CHALLENGE:

Our communities are congested. We need better design and planning allowing for access to local business and increased traffic flow, so we all can get where we need to go.

SOLUTION:

To work with the developers and city planning to develop the open spaces in our communities for alternative access points in and out of Ward 12, to get traffic flowing.

Infrastructure is also more than just roadways. It's water, sewer, stormwater, city facilities and other structures. These types of infrastructure are key components in our lives.

We need to look at opportunities to create better access, maintain and reduce costs for the long run.

INFRASTRUCTURE

Community safety and infrastructure go hand-in-hand. Having the right infrastructure makes our communities better and safer.



COMMUNICATION



COMMUNICATON:

Communication is a key factor for a successful ward and city. The constituents need to be informed and their voices heard. We need a leader who will address their concerns and actions.

SOLUTION:

I will have an “open-door” policy where your thoughts, ideas, and concerns of Ward 12 are heard.

I commit to better response times, logging and tracking tools and avoid the frustrations that poor communication and information can have.

In my office, your voice will be heard.

I’m listening.

✓ I will be a **Straight Talker**

✓ I will be **Transparent**

✓ I will **Respond**

TAXES AND BUDGET



TAXES AND BUDGET

We need to think outside the box on how the city saves costs and shares revenues.

Review city spending and internal city expenses and see where we can reduce spending and create more efficient processes.

CHALLENGE:

Our city budget is out of sync with the provincial budget costing taxpayers money and missed opportunities. Taxpayers are led to believe that all taxes collected from the city stay in the city, and we distribute a portion of our taxes to the Provincial Government and School Boards.

SOLUTION:

Let's align our budgets so we all have a current up to date information and monies! For example, the city prepares their budgets in November and the province in May. I will work with our provincial leaders to align our city taxes with the provincial taxes.

INTERNAL

Why is the city hiring consultants, charging more money for work that can be done by an existing city employees? Why is the city using several computer programs that all do the same function - especially when these programs are obsolete, and the city is paying licensing fees, to keep the aging system going? Can the city not look for a single program that can do the same function for less?

EXTERNAL

Cost sharing - Let's start cost sharing with our neighboring municipalities and First Nations. For example, Rockvview County borders Ward 12 and Shepard Development have an interest within both Ward 12 and Rockyview County. When the project is at full build out, the project has the potential to bring a large tax revenue to both the city and Rockyview County. I will work with our neighboring municipalities and First Nations so we can all participate and share in the revenues, ultimately reducing taxes for all.

CITY GROWTH

Eventually, the City of Calgary may expand into undeveloped areas, or work with our First Nations towards a win-win development opportunity. In that scenario, the City of Calgary would benefit the cost from infrastructure development at a lower price.



EMPLOYMENT

YOUTH

We need to look at our future generation. They are our youth, who will need opportunities to raise their future families and call Calgary home.

Since I ran in the 2017 election, I have seen many young people leave Calgary for post-secondary education, or employment opportunities, and never return.

SOLUTION:

I will work with our post-secondary institutions to create a work experience program (paid and unpaid) within the City of Calgary. This will give students real, hands-on experience that will contribute to their education. This will also reduce some of the labor costs we currently have within our city walls.

SENIORS

When we think of seniors, a picture of a happy retirement comes to mind. But despite years of hard work, with today's economy, most are not able to retire and live comfortably. A lot of seniors are not ready to retire at 65 and are working well into their 70's or later. We need to utilize their wealth of knowledge and transfer their talents and skills to our younger generations.

SOLUTION:

To work with our seniors and groups to find out what their needs are and how they can play a more active role. The city needs to implement programs for housing, transit and work.

PROFESSIONAL

Speaking from my experience within the energy sector, we have such talent, highly educated and passionate people. The skills we have within the energy industry are second-to-none and very transferrable. Over the last 6 years, I have seen colleagues leave so much and move away from Calgary, the place they once called home.

SOLUTION:

Create a work experience program that leverages a person's talent towards a different career path. This program can instill a sense of value and pride that may have been lost. We need to speak to new and existing businesses and of course the City of Calgary to create short-term opportunities (paid or unpaid).

CHILD CARE

Looking for qualified and affordable child care for our loved ones can be a challenge. In order to go to work and make a better life for our families, we need to find ways that families have access to reasonable and qualified child care.

SOLUTION:

I will work hard with all levels of government to address families' needs, looking at various programs and opportunities that may have been overlooked for the City of Calgary.

EMPLOYMENT

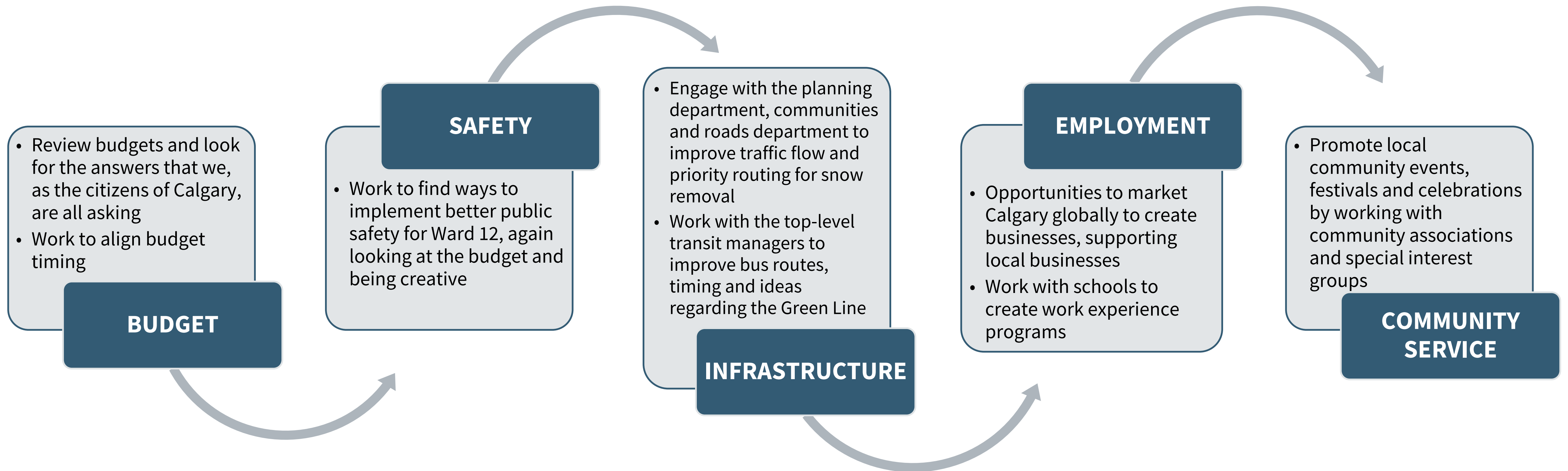
Let's create opportunities inclusive for everyone!



VISION AND GOALS

PRIORITY GOALS

FIRST QUARTER – 90 DAYS



**CALGARY,
BE PART OF THE ENERGY!**



**VOTE FOR TERESA
AS WARD 12 COUNCILLOR
ON OCTOBER 18, 2021**